November 11, 2025

Non-consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)

Company name: MAEZAWA KYUSO INDUSTRIES CO "LTD.

Listing: Tokyo Stock Exchange

Securities code: 6485

URL: https://www.qso.co.jp/

Representative: Hiroshi Sugimoto, President and Representative Director

Inquiries: Yoichiro Taniguchi, Managing Director, Chief of Administration Headquarters

Telephone: +81-3-3716-1512

Scheduled date to file semi-annual securities report:

Scheduled date to commence dividend payments:

November 11, 2025

December 3, 2025

Preparation of supplementary material on financial results:

None
Holding of financial results briefing:

None

(Yen amounts are rounded down to millions, unless otherwise noted.)

. Non-consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Non-consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

| | 1 0 | , | | | | • | | |
|--------------------|-----------------|---|-----------------|-------|-----------------|-------|-----------------|---|
| | Net sale | s | Operating p | rofit | Ordinary pr | rofit | Profit | |
| Six months ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| September 30, 2025 | 15,739 | - | 1,402 | - | 1,528 | - | 1,664 | - |
| September 30, 2024 | - | - | - | - | - | - | - | - |

| | Basic earnings per share | Diluted earnings per share |
|--------------------|--------------------------|----------------------------|
| Six months ended | Yen | Yen |
| September 30, 2025 | 80.69 | - |
| September 30, 2024 | - | - |

Note: The Company disclosed consolidated financial results in the second quarter of the fiscal year ending March 31, 2025 (interim period), but has disclosed non-consolidated results since the first quarter of the fiscal year ending March 31, 2026. As a result, the Company's operating results (cumulative) for the second quarter of the fiscal year ending March 31, 2025 (interim period) and the year-on-year quarterly change rate are not shown.

(2) Non-consolidated financial position

| | Total assets Net assets | | Equity-to-asset ratio |
|--------------------|-------------------------|-----------------|-----------------------|
| As of | Millions of yen | Millions of yen | % |
| September 30, 2025 | 46,563 | 40,135 | 86.2 |
| March 31, 2025 | 45,150 | 39,001 | 86.4 |

Reference: Equity

As of September 30, 2025: \$\frac{\pmathbf{40}}{40},135\$ million As of March 31, 2025: \$\frac{\pmathbf{430}}{30},001\$ million

2. Cash dividends

| | Annual dividends per share | | | | | |
|---|----------------------------|--------------------|-------------------|-----------------|-------|--|
| | First quarter-end | Second quarter-end | Third quarter-end | Fiscal year-end | Total | |
| | Yen | Yen | Yen | Yen | Yen | |
| Fiscal year ended March 31, 2025 | - | 21.00 | - | 36.00 | 57.00 | |
| Fiscal year ending March 31, 2026 | - | 30.00 | | | | |
| Fiscal year ending March 31, 2026 (Forecast) | | | | 30.00 | 60.00 | |

Note: Revisions to the forecast of cash dividends most recently announced: None

- 2. The fiscal year ending March 31, 2026 (Forecast) Breakdown of Dividends at the End of the second quarter: Ordinary Dividend 28.50 yen Commemorative Dividend 1.50 yen
- 3. The fiscal year ending March 31, 2026 (Forecast) Breakdown of year-end dividends Ordinary dividend 28.50 yen Commemorative dividend 1.50 yen

3. Forecast of non-consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

| Net sale | es | Operating profit | | Ordinary profit | | Profit | | Basic earnings per share |
|-----------------|----|------------------|---|-----------------|---|-----------------|---|--------------------------|
| Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |

| Fiscal year ending March 31, 2026 | 32,000 | 1.1 | 2,700 | (15.1) | 2,920 | (12.5) | 2,600 | 28.5 | 127.71 |
|--------------------------------------|--------|-----|-------|--------|-------|--------|-------|------|--------|
|--------------------------------------|--------|-----|-------|--------|-------|--------|-------|------|--------|

Note: Revisions to the earnings forecasts most recently announced: Yes

* Notes

- (1) Adoption of accounting treatment specific to the preparation of semi-annual non-consolidated financial statements:None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (3) Number of issued shares (common shares)
 - (i) Total number of issued shares at the end of the period (including treasury shares)

| As of September 30, 2025 | 21,500,000 shares |
|--------------------------|-------------------|
| As of March 31, 2025 | 21,500,000 shares |

(ii) Number of treasury shares at the end of the period

| As of September 30, 2025 | 1,141,922 shares |
|--------------------------|------------------|
| As of March 31, 2025 | 762,385 shares |

(iii) Average number of shares outstanding during the period(cumulative from the beginning of the fiscal year)

| Six months ended September 30, 2025 | 20,629,175 shares |
|-------------------------------------|-------------------|
| Six months ended September 30, 2024 | 21,096,317 shares |

^{*} Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors.

Please refer to P.3 of the attachment for the above forecast.

| | As of March 31, 2025 | As of September 30, 2025 |
|---|----------------------|--------------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 9,834 | 9,73 |
| Notes receivable - trade | 803 | 43 |
| Accounts receivable - trade | 3,627 | 4,28 |
| Electronically recorded monetary claims - operating | 6,466 | 6,35 |
| Securities | 200 | 20 |
| Merchandise and finished goods | 7,013 | 7,12 |
| Work in process | 82 | 7 |
| Raw materials and supplies | 1,199 | 1,15 |
| Prepaid expenses | 84 | 12 |
| Other | 231 | 19 |
| Total current assets | 29,544 | 29,69 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings, net | 1,865 | 1,79 |
| Structures, net | 28 | 3 |
| Machinery and equipment, net | 910 | 86 |
| Vehicles, net | 0 | |
| Tools, furniture and fixtures, net | 173 | 40 |
| Land | 4,484 | 4,45 |
| Construction in progress | 238 | 37 |
| Total property, plant and equipment | 7,702 | 7,93 |
| Intangible assets | | |
| Software | 393 | 44 |
| Goodwill | 197 | 17 |
| Other | 1 | |
| Total intangible assets | 593 | 62 |
| Investments and other assets | | |
| Investment securities | 5,512 | 6,51 |
| Shares of subsidiaries and associates | 6 | |
| Long-term loans receivable from employees | 3 | |
| Distressed receivables | · - | |
| Long-term prepaid expenses | 65 | 6 |
| Insurance funds | 1,650 | 1,64 |
| Other | 74 | 7 |
| Allowance for doubtful accounts | (3) | (4 |
| Total investments and other assets | 7,310 | 8,30 |
| Total non-current assets | 15,605 | 16,86 |
| Total assets | 45,150 | 46,56 |

| | As of March 31, 2025 | As of September 30, 2025 |
|--|----------------------|--------------------------|
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 2,653 | 2,136 |
| Electronically recorded obligations - operating | 732 | 1,209 |
| Accounts payable - other | 508 | 491 |
| refund liabilities | 11 | 55 |
| Accrued expenses | 154 | 93 |
| Income taxes payable | 539 | 530 |
| Deposits received | 20 | 21 |
| Unearned revenue | 1 | - |
| Lease liabilities | 1 | 1 |
| Provision for bonuses | 269 | 282 |
| Provision for bonuses for directors (and other officers) | 40 | 15 |
| Total current liabilities | 4,934 | 4,837 |
| Non-current liabilities | | |
| Deferred tax liabilities | 709 | 1,116 |
| Provision for retirement benefits | 438 | 407 |
| Lease liabilities | 5 | 5 |
| Other | 60 | 61 |
| Total non-current liabilities | 1,213 | 1,590 |
| Total liabilities | 6,148 | 6,427 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 3,358 | 3,358 |
| Capital surplus | | |
| Legal capital surplus | 3,711 | 3,711 |
| Other capital surplus | 4 | - |
| Total capital surplus | 3,715 | 3,711 |
| Retained earnings | | |
| Legal retained earnings | 839 | 839 |
| Other retained earnings | 657 | 007 |
| | 21,000 | 21,000 |
| General reserve | 21,000 | 21,000 |
| Retained earnings brought forward | 8,689 | 9,599 |
| Total retained earnings | 30,529 | 31,439 |
| Treasury shares | (943) 36,660 | (1,443) |
| Total shareholders' equity | 30,000 | 37,065 |
| Valuation and translation adjustments | | |
| Valuation difference on available-for-sale securities | 2,341 | 3,070 |
| Total valuation and translation adjustments | 2,341 | 3,070 |
| Total net assets | 39,001 | 40,135 |
| Total liabilities and net assets | 45,150 | 46,563 |

Income taxes - deferred

Total income taxes

Profit

81

566

1,664

Six months ended September 30, 2025

| | September 30, 2025 |
|--|--------------------|
| Cash flows from operating activities | |
| Profit before income taxes | 2,230 |
| Depreciation | 307 |
| Amortization of goodwill | 19 |
| Increase (decrease) in provision for bonuses | 10 |
| Increase (decrease) in provision for bonuses for directors (and other officers) | (25) |
| Increase (decrease) in allowance for doubtful accounts | 1 |
| Increase (decrease) in provision for retirement benefits | (42) |
| Share-based payment expenses | 13 |
| Interest and dividend income | (99) |
| Surrender value of insurance policies | (9) |
| Loss (gain) on cancellation of insurance policies | 8 |
| Loss (gain) on sale of investment securities | (153) |
| Decrease (increase) in trade receivables | (154) |
| Decrease (increase) in inventories | (52) |
| Decrease (increase) in accounts receivable - other | 10 |
| Increase (decrease) in trade payables | (46) |
| Increase/decrease in consumption taxes payable/consumption taxes refund receivable | 22 |
| Impairment losses | 4 |
| Loss (gain) on extinguishment of tie-in shares | (543) |
| Other, net | (96) |
| Subtotal | 1,404 |
| Interest and dividends received | 99 |
| Income taxes refund | 5 |
| Income taxes paid | (489) |
| Net cash provided by (used in) operating activities | 1,021 |

Six months ended September 30, 2025

| Cash flows from investing activities | |
|---|---------|
| Proceeds from redemption of securities | 100 |
| Purchase of investment securities | (0) |
| Proceeds from sale of investment securities | 212 |
| Purchase of property, plant and equipment | (547) |
| Proceeds from sale of property, plant and equipment | 209 |
| Payments for retirement of property, plant and equipment | (19) |
| Purchase of intangible assets | (92) |
| Proceeds from sale of membership | 1 |
| Repayments of insurance funds contract | (250) |
| Proceeds from cancellation of insurance funds | 253 |
| Loan advances | (0) |
| Proceeds from collection of loans receivable | |
| Net cash provided by (used in) investing activities | (134) |
| Cash flows from financing activities | |
| Repayments of lease liabilities | (0) |
| Dividends paid | (746) |
| Purchase of treasury shares | (526) |
| Net cash provided by (used in) financing activities | (1,273) |
| Effect of exchange rate change on cash and cash equivalents | - |
| Net increase (decrease) in cash and cash equivalents | (386) |
| Cash and cash equivalents at beginning of period | 9,834 |
| Increase (decrease) in cash and cash equivalents resulting from merger of consolidated subsidiaries | 289 |
| Cash and cash equivalents at end of period | 9,737 |
| | |

(Notes on segment information, etc.)

Segment Information

The interim fiscal period (April 1, 2025 to September 30, 2025)

Information on the amount of sales and profit by reporting segment

(Millions of yen)

| | Reporting Segments | | | | Adjustment amount | Interim Income Statement |
|--|----------------------------------|--|-------------------------------|--------|-------------------|--------------------------|
| | water supply equipment buisiness | resident/building equipment products buisiness | merchandise sales business | Total | (Note) 1 | (Note)2 |
| Sales | | | | | | |
| Revenues from external customers | 8,305 | 6,151 | 1,282 | 15,739 | - | 15,739 |
| Internal sales or transfers between segments | - | 1 | - | - | 1 | - |
| Total | 8,305 | 6,151 | 1,282 | 15,739 | - | 15,739 |
| Segment Profit | 2,549 | 1,019 | 167 | 3,736 | (2,334) | 1,402 |

Note: 1. Segment profit adjustment of (2,334) million yen is a company-wide expense that has not been allocated to each reporting segment. Corporate expenses are selling, general and administrative expenses that are primarily not attributable to the reporting segment.

2. Segment profit is adjusted to operating income in the interim income statement.